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DEPARTMENT OF THE ARMY  
OFFICE OF THE ADJUTANT GENERAL  
WASHINGTON, D.C. 20310

IN REPLY REFER TO

AGAM-P (M) (31 Jan 67) FOR OT

8 February 1967

SUBJECT: Operational Report - Lessons Learned, HQ, 18th Military Police  
Brigade

TO: SEE DISTRIBUTION

1. Forwarded as inclosure is Operational Report - Lessons Learned, Headquarters, 18th Military Police Brigade for quarterly period ending 31 October 1966. Information contained in this report should be reviewed and evaluated by CDC in accordance with paragraph 6f of AR 1-19 and by CONARC in accordance with paragraph 6c and d of AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to the Commandants of the Service Schools to insure appropriate benefits in the future from lessons learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

DEC 10 1968

*Kenneth G. Wickham*

KENNETH G. WICKHAM  
Major General, USA  
The Adjutant General

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a/s

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HEADQUARTERS,  
18TH MILITARY POLICE BRIGADE

APO 96307

AVBGG

19 Nov 1966

SUBJECT: Operational Report For Quarterly Period Ending 31 October 1966, 205 CSEOR - 65 (U)

TO: Deputy Commanding General  
United States Army, Vietnam  
ATTN: AVC-DH  
APO 96307

18 CACFOR

19 OT-UT-660414

SECTION I

SIGNIFICANT ORGANIZATION OR UNIT ACTIVITIES

a. (U) GENERAL: The period covered by this operation report is from 20 May 1966 to 31 October 1966. It is divided into the following major time periods:

(1) 20 May 1966 to 19 August 1966. During this period, the brigade was organized, trained and equipped at Fort George G. Meade, Maryland.

(2) 19 August 1966 to 25 September 1966. The brigade made the administrative move from Fort Meade to the Republic of Vietnam and prepared for the assumption of the command and control of all military police combat service support operations within the theater with the exception of those areas under the control of tactical units.

(3) 26 September 1966 to 31 October 1966. The brigade assumed command and control of assigned military police groups and attached units on 26 September 1966. This organization provides military police combat service support to US Army tactical, administrative, logistical and installation commanders throughout the Republic of Vietnam.

(4) The reporting periods cover 165 days beginning with the assignment of personnel on 20 May 1966 at Fort Meade, Maryland. Of this period, 31 days were spent in preparation for deployment; 31 days training; 14 days pre-deployment leave; 22 days travel from Fort Meade to RVN; 36 days, operational. The remainder of the time is accounted for by Sundays and holidays.

HQ 18TH MP BDE

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63-S-66

AVB 66-5-146

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Inclosure 1

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(5) On 1 June 1966, the Institute of Heraldry, Department of the Army, authorized a distinctive shoulder sleeve insignia for the 1st Military Police Brigade. Action was taken to procure patches and receipt is pending.

b. (FOUO) 20 MAY 1966 TO 19 AUGUST 1966 - FORT GEORGE G. MEADE, MARYLAND.

## (1) (FOUO) ACTIVATION

(a) (U) Department of the Army message number 756636 dated 23 March 1966 provided the authority for the activation of the 18th Military Police Brigade.

(b) (FOUO) On 20 May 1966, the 18th Military Police Brigade was activated at Fort George G. Meade, Maryland, under TOE 19-262F, dated 5 February 1966, with an authorized strength of 16 officers, 2 warrant officers and 37 enlisted men. General Order Number 21, Headquarters, Fort George G. Meade, Maryland, dated 14 April 1966 activated the unit effective 1 June 1966. The effective date was changed to 20 May 1966 per General Order Number 27, Headquarters, Fort George G. Meade, Maryland, dated 19 May 1966 (See Inclosure 1 and 2).

(c) (U) On 14 June 1966, an activation ceremony was conducted with the Commanding Officer, Fort George G. Meade presenting the colors to the Brigade Commander.

## (2) (U) ASSIGNMENT

(a) The brigade was initially assigned to Headquarters, First United States Army, and remained so assigned until 17 August 1966.

(b) On 17 August 1966, the unit was relieved from assignment, Headquarters, First United States Army and assigned to the United States Army Pacific. On 18 August 1966, the unit was further assigned to United States Army Vietnam.

## (3) (U) ATTACHMENTS

(a) The unit was initially attached to Headquarters, Fort George G. Meade, Maryland and further attached to Special Troops Regiment, Fort Meade for all purposes.

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(b) General Order Number 35 Headquarters, Fort George G. Meade dated 15 June 1966, relieved the brigade from attachment to Headquarters, Special Troops Regiment effective 15 June 1966. The basis for being relieved from the attachment was due to the brigade being on an equal level of command as Special Troops Regiment (See Inclosure 3). The HHD, 16th Military Police Group was attached to the brigade for all purposes.

## (4) (U) COMMAND

(a) On 1 June 1966, LTC (then Major) Edward K Brakenridge Jr, assumed temporary command per General Order Number 1, Headquarters, 18th Military Police Brigade, dated 1 June 1966.

(b) On 10 June 1966, COL Thomas F. Guidara assumed command of the brigade per General Order Number 2, Headquarters, 18th Military Police Brigade dated 10 June 1966.

## (5) (U) ADMINISTRATION AND PERSONNEL

### (a) ADMINISTRATION

1. Upon relief from attachment from Special Troops Regiment on 15 June 1966, the brigade assumed responsibility for maintaining its own personnel and financial records. The S-1 and personnel staff NCO maintained the records and POR/PCM processed assigned personnel. The maintenance of the records at the headquarters proved convenient in that the POR/PCM orientations, immunizations and record checks were incorporated into the unit's training program and permitted flexibility in rescheduling training subjects for POR processing. This procedure also eliminated transportation requirements which would have been necessary to visit the personnel support activities. The availability of the records at the brigade headquarters provided the personnel with immediate personnel and financial actions, which would not have otherwise been available.

2. One other problem encountered in the POR processing of personnel was the nonavailability of blank forms required to complete the processing. Quantities required were not always available through the Fort Meade publication stockroom and it was necessary to visit other personnel sections or units to obtain the required amounts.

3. Another administrative problem encountered at Fort Meade was that there were not enough Army regulations available for issue to newly activated units. Although the supporting publications stockroom was cooperative in trying to meet demands, it did not always have the required items or had an insufficient quantity. It should be

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required that publications personnel have prior knowledge of units arriving or being activated to enable them to requisition in advance those regulations necessary to organize a headquarters and those forms necessary for POR processing. The unit once it is established, could then receive accounts for pinpoint distribution.

4. In four instances, orders were received assigning EM to the brigade, who failed to report on their reporting dates. After waiting the required five day period, queries were sent to the losing units. In two cases, the orders had been revoked, and copies not furnished the brigade. The third case revealed that the EM had been recycled in training and orders had not been amended. In the case of the fourth EM, he was being retained beyond his departure and reporting date to the brigade. No explanation could be furnished as to why the EM was being retained. Losing commands must amend or revoke orders as necessary in a timely manner and furnish copies to agencies which were on distribution for the initial orders.

5. During the period 20 July to 3 August 1966, all personnel were afforded the opportunity of taking 14 days pre-deployment leave. The headquarters remained operational during this period of time.

6. On 14 August 1966, the Fort Meade POR team visited the headquarters. They reviewed the personnel records, immunization records and conducted personal interviews of all personnel who were to accompany the unit overseas. Upon completion of this review it was determined that the personnel were all POR qualified.

(b) PERSONNEL

1. During the period 20 May - 10 June 1966, the 16 officers were assigned and present for duty.

2. On or about 20 June, orders were received assigning two warrant officers, with reporting dates of 10 July 1966.

3. Enlisted fillers had reported or assignment instructions had been received with the following exceptions:

1. One E6, MOS 71C30 (Secretary-steno).

2. One E5, MOS 05C40 (Radio TT Team Chief).

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g. Two E4, MOS 81A10 (Draftsman).

h. One E3, MOS 36A10 (Switchboard operator).

4. A personal visit by the Brigade S-1 was made to the OPO Enlisted Assignment Branch Department of the Army on 14 June, to determine the status of filler requirements. Status of fill could not be provided at that time since all the fill data cards had not been received from the major commands. Constant liaison was maintained with that office until 14 July at which time a formal requisition for unfilled positions was submitted.

5. The unit had received two EM who were duplicate assignments against the same OPO Control and Line Number. One was retained to occupy the vacancy created by an EM of equal grade who was reassigned due to being non-POR qualified for medical reasons. One other EM was malassigned to the unit. Necessary action was taken to report him as surplus and he was subsequently reassigned.

6. By the time the unit was ready to deploy, one of the two draftsmen had been assigned and assignment instructions had been received for the Radio TT Team Chief and the switchboard operator. (Upon arrival in-country assignment orders were available for the second draftsman). The only position not filled by DA against filler requirements was the E6, Secretary-steno (This position was filled from in-country resources).

7. The only personnel loss that the unit realized against its authorized strength was an E8 MOS 76K50 (Supply NCO). A new physical profile disclosed him non-deployable and he submitted an application for retirement. No problem was encountered in this area since a well-qualified E6, 76K40, was available to fill this position.

8. The unit had a field artillery surveyor, MOS 82C10, who was curtailed from his assignment in Europe, and assigned as a draftsman, MOS 81A10. Upon arrival, review of his records revealed that he did not possess any qualifications or experience as a draftsman. Necessary action was taken to reassign him.

## (6) (U) INTELLIGENCE

(a) TOE 19-262F states that the intelligence officer is

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a part of the Brigade Plans and Operations Section. While performing as an S-3 staff member, necessary action was initiated to insure that all staff members were cleared for access to classified defense information. Security lectures were presented as part of the POR/POM training requirements with mandatory attendance required for all personnel.

(b) General Order Number 6, Headquarters, 18th Military Police Brigade dated 4 August 1966, made the Intelligence Officer a separate staff officer reporting directly to the Chief of Staff.

## (7) (FOUO) OPERATIONS AND TRAINING

(a) (U) Brigade personnel commenced an extensive four week training program under the direction of the S-3. The program included required POR, POM, OJT and selected subjects, based upon anticipated proficiencies that the personnel would need when the unit deployed.

(b) (U) The four week training program was increased to six weeks upon the confirmation of the unit's deployment date. Additional subjects were added which would increase the unit's proficiency in field operations and more time was allotted to OJT (See Inclosure 4)

(c) (U) Personnel participated in a CPX to determine the unit's ability to function in the field prior to deployment. The unit was classified as deployable.

(d) (U) OJT was utilized to familiarize the section personnel in the specific field of operations to which they were assigned. Draft regulations and SOP's were prepared which would be used as a basis for final reproduction, once the contents were modified to fit the situation in the theater.

(e) (U) Training of signal personnel on authorized TOE equipment was non-existent because signal equipment came in just prior to departure. Attempts were made to obtain similar equipment at Fort Meade, but none was available.

(f) (FOUO) On 21 June 1966, Letter Order 89-2, Headquarters, Fort Meade, was published directing the unit's permanent change of station. The unit's equipment readiness date was established as 23 August 1966 and personnel readiness date as 9 September 1966. Based upon a requirement for the unit to arrive at its overseas destination

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earlier than programmed, the equipment readiness date and personnel readiness date were changed to 1 and 18 August 1966, respectively (See Inclosure 5).

### (8) (U) LOGISTICS

(a) Headquarters, Special Troops Regiment had the primary responsibility for logistical support of the brigade to include preparation of initial requisition, opening of property books and establishment of an expendable supply account. The support and cooperation received from the S-4 section of Special Troops was considered as adequate. Because of the number of units Fort Meade was activating, some delay was experienced in obtaining TOE property. When the final movement date of the brigade was pushed forward almost 30 days, it was necessary to seek command support in order to obtain certain items such as radios and vehicles prior to departure for RVN. As a result, no thorough check out of equipment was made through actual QJT use.

(b) A rather serious problem was encountered in obtaining DA publications and a supply of blank forms. Certain logistical data and records were improperly prepared because of the absence of these publications. Much time and effort could be saved if a complete stock of regulations, publications and blank forms were readily available for issue to any unit scheduled for deployment. A newly activated unit will experience considerable difficulty in preparation of requisition and shipping documents if these forms and regulations are not available.

(c) The bulk of the brigade's TOE equipment, including vehicles, was conveyed from Fort Meade to Norfolk, Virginia on 12 August 1966. It was loaded in the vessel, Trans York, on 15 August 1966 and departed Norfolk for RVN on 16 August 1966. The remaining equipment was carried by the main body aboard ship.

(d) Brigade personnel were issued winter gear such as sleeping bags and overshoes as part of their personal equipment. This issue of personal equipment was unnecessary because of the weather conditions which exist in Vietnam.

(9) (U) INFORMATION: General Order Number 6, Headquarters, 18th Military Police Brigade, dated 4 August 1966, established an Information Officer as a separate staff officer reporting directly to the Chief of Staff.

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c. (U) 19 AUGUST 1966 TO 25 SEPTEMBER 1966

(1) MOVEMENT TO THEATER OF OPERATIONS

(a) Movement of the brigade headquarters was done in two increments. The advance party consisting of the Brigade Commander, S-3, S-4, SGM and Operations SGT departed Fort Meade on 17 August 1966. The Brigade Commander stopped over in Hawaii for a briefing by the USARPAC and USARV Provost Marshals. The remainder of the party arrived in RVN on 19 August 1966 followed by the Brigade Commander on 22 August 1966.

(b) The main body departed Fort Meade at 0130 hours 18 August 1966 arriving at Baltimore Friendship Airport at 0200 hours. It departed the airport at 0300 hours, EST, arriving at Oakland Airport at 0505 hours, PST. Personnel were loaded into busses and transported directly to the Oakland Army Terminal.

(c) At 0730 hours, the brigade boarded the USNS UPSHUR. The Brigade Deputy Commander assumed duties as troop commander aboard the ship. The brigade was the first unit to board the vessel and comprised the voyage staff which organized the embarkation of the units and scheduled troop duties. On 20 August 1966, the UPSHUR departed Oakland. On 5 September 1966, the vessel arrived at Subic Bay, Philippines, for refuelling. Liberty was granted to the troops from 1000 hours until 1600 hours. At 1900 hours, the UPSHUR departed Subic Bay for Vietnam.

(d) During the voyage, the personnel staff NCO brought the personnel records up to date by posting the date of departure from COMUS and port of embarkation. He also prepared the August pay vouchers so that within three days after arrival in-country, all personnel could receive their August pay. Other entitlements which could not be processed prior to departure from Fort Meade were redone during the voyage, processed after arrival and pay action accomplished.

(e) Training conducted aboard ship during the movement to RVN, consisted of daily physical training and officer/senior NCO discussion periods as indicated in Inclosure 6.

(f) On the evening of 7 September 1966, the UPSHUR arrived in Vung Tau, RVN. Approximately 1330 hours, 8 September 1966, the main body debarked, was transported to shore in LCU's, trucked to Vung Tau airfield and airlifted to Tan Son Nhut Air Base.

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(2) (U) PREPARATION FOR OPERATIONS

(a) Prior to the arrival of the main body, personnel of the advance party received briefings, worked with counterparts of the 89th Military Police Group, planned for and received office and billeting space and prepared those areas for the arrival of the main body of personnel. During this period, the Brigade Commander and the S-3 visited military police units within RVN and received orientations on military police missions being performed throughout the country. No serious problems were encountered during this period of time. Cooperation and assistance of the 89th Military Police Group and Headquarters, USARV, were outstanding.

(b) Main body personnel began to finalize living and working facilities commenced by the advance party. Construction necessary to the efficient operation of the brigade was begun on 19 September 1966. It included general modifications of the headquarters buildings, a conference room and a secure area for classified material. Additional telephones, an intercom system and lighting were added.

(c) Accompanied unit equipment arrived at Vung Tau on 3 September 1966. The equipment was off-loaded to barges and brought to Saigon. The Logistical NCO and Headquarters Detachment Supply Sergeant were left with this equipment and accompanied it up-river to Saigon. This procedure insured the safe and prompt transit of TOE property. The process of moving and unpacking of unit TOE was a coordinated effort and no serious delay or problems were encountered.

(d) On 22 September 1966, General Order Number 5785 was published by Headquarters, USARV, assigning the 16th Military Police Group and the 89th Military Police Group to the brigade effective 27 September 1966. This general order was later amended to change the effective date to 26 September 1966 (See Inclosure 7 and 8).

(e) The brigade communications section established an AM radio teletype net upon arrival in-country with the 504th Military Police Battalion and the 16th Military Police Group. This net was established for the purpose of passing brigade operational and administrative traffic and for USARV serious incident reports to brigade headquarters.

(f) A brigade signal operation instruction (SOI) and brigade standing signal instructions (SSI) were prepared and issued to all military police units in the brigade.

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(g) The brigade switchboard was established as an internal communication system. Local lines were set up between the brigade and the USARV PMO while a trunk line was established to the 89th Military Police Group. The group extended the trunking system to two of their military police battalions improving on and lightening the load on an already overloaded Army switchboard system.

(h) During this period, all staff sections continued necessary organization and coordination with higher and subordinate headquarters in preparation for becoming operational. USARV publications were received and brigade regulations, circulars, memorandums and reports were prepared.

d. 26 SEPTEMBER 1966 TO 31 OCTOBER 1966 - OPERATIONAL

(1) (U) ADMINISTRATION

(a) Key personnel assignments and departures:

1. MAJ Paul Trina, 21 October 1966, from Bde Adj to 1st Log Comd.
2. CPT Claude S Owen, 23 October 1966, from S-1 504th Military Police Bn to Bde S-1.
3. CPT Donald Greenwald, 27 October 1966, from Asst S-3, 716th Military Police Bn to Bde Traffic Control Officer.
4. CPT Rudd Johnson, 5 October 1966, from S-1 95th Military Police Bn to Asst Adj.
5. CW2 James Maguire, 26 October 1966, from Pers Off, 716th Military Police Bn to Bde Pers Officer.
6. WO Billy J Farrow, 26 October 1966, from Bde Pers Off to Pers Off, 716th Military Police Bn.
7. LT Charles Dalo, 15 September 1966, from Aide to Co B 716th Military Police Bn.
8. SFC John Kranchick, 7 October 1966, from Bde Traffic control to Medical Evacuation to CONUS.
9. SFC Darrel Quillen, 19 October 1966, from 90th Rep Bn to Bde S-4 Section.

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(b) Message Number AVHGA-SM 29566, Headquarters, USARV, authorized the Brigade Commander to award the Purple Heart to members of the command, effective 1 October 1966.

(c) On 13 October 1966, an MTOE was submitted to Headquarters, USARV. It requested approval for a personnel section, an information section, an intelligence section and an increase of personnel in the S-1 section and Headquarters Detachment. As a major command which includes two groups, seven battalions and numerous detachments, the current authorized personnel strength of the headquarters is not sufficient to meet the requirements in the areas of intelligence, information, civic actions and general personnel and administrative actions. Total personnel increase of 3 officers and 18 EM plus equipment required to support same were requested. Approval for the MTOE is pending.

(d) On 26 September 1966, the brigade issued General Order Number 7 which assigned all organic separate units to subordinate groups and battalions (See Inclosure 9).

(e) The brigade conducted a study of present officer assignments within the command. The purpose of this study was to institute an infusion program which would insure an orderly and gradual replacement of key command and staff personnel. The infusion program placed recently promoted officers in authorized spaces for their new positions, staggered the effect of rotation dates on subordinate units and assisted in the overall career development of assigned officers.

## (2) (U) INTELLIGENCE

(a) The establishment of an S-2 section provided the brigade with the operational flexibility required for the gathering and dissemination of intelligence information of counter-insurgency operations within RVN. In addition, a more comprehensive intelligence program responsive to the brigade's support mission evolved. The brigade received the following delegation of authority from Headquarters, USARV:

1. Grant, suspend, deny and revoke Confidential clearances.
2. Grant Interim Secret and Top Secret clearances.
3. Validate all clearances to and including Top Secret.
4. Authorize cryptographic access to and including Top

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Secret. This authority was further delegated to the two MP groups in order to reduce the time lag involved in the processing of clearances originated at battalion and company level.

(b) A request for intelligence data and authorization to be placed on MACV J-2 distribution list was submitted through USARV to MACV J-2. Intelligence information was received through the USARV Weekly Intelligence Summary and weekly meetings of intelligence representatives of units and agencies throughout the Capital Military District. Pertinent parts of this information were disseminated throughout the command to subordinate units. Timely intelligence briefings on the enemy situation and indications of future enemy activities were presented to the commander and staff by the S-2 section.

(3) (S) OPERATIONS

(a) (S) Prior to this headquarters becoming operational in Vietnam the 89th Military Police Group was tasked for military police support by USARV OPLANS. Since the operations were nearly completed, this headquarters did not issue written implementing instructions; however, did assume responsibility for successful completion. OPLANS in effect were:

1. (S) OPLAN No 78-66 (Operation ROBIN) (U) dated 10 July 1966, period covered 7 August - 14 October 1966. Mission:

a. Provide security for shipping and ports of Qui Nhon, Nha Trang, Cam Ranh Bay, Vung Tau, Saigon Port and Vung Ro Bay during debarking and processing of personnel and equipment of the 4th Infantry Division.

b. Provide traffic control and security for movement of convoys through the aforementioned ports as required to their destination or designated locations.

2. (S) OPLAN No 61-67 (Operation STABLE) (U) dated 15 July 1966, period covered 5 September - 9 October 1966. Mission: establish traffic control and provide security for movement of convoys of 9th Infantry Division (White Horse) ROK, through Nha Trang/Cam Ranh Bay to Tuy Hoa, Ninh Hoa, Dong Ba Thien.

3. (U) OPLAN No 63-67 (Operation MEADOWLARK) (U) dated 15 July 1966, period covered 7 September - 30 September 1966. Mission: provide necessary security and traffic control for movement of 11th Armored Cavalry Regiment's equipment from Saigon Port to the staging area at Lon Binh.

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4. (S) OPLAN No 64-67 (Operation WILSON) (U) dated 5 August 1966, period covered 16 September - 19 October 1966. Mission: Provide necessary route security and traffic control points for movement of troops and equipment of the Philippine Civic Action Group Vietnam (PHIL CV) through Saigon to Tay Ninh.

(b) (3) This headquarters was tasked by USARV OPLAN 65-67 (Operation DUCK) (U), dated 21 October 1966, period covered 16 December - 1 February 1967. Mission: Establish traffic control points and provide security for movement of the 9th Infantry Division and associated units through Saigon/Vung Tau to Nhon Trach, Long Thanh North and Phu My. OPLAN 1-66 (Operation DUCK) (U), this headquarters, dated 23 October, tasks the 89th Military Police Group with implementation. Situation maps and progress charts were prepared for control at this headquarters. By the time this headquarters received the USARV OPLAN, the 15th Engineer Battalion of the 9th Division already had arrived and deployed to the programmed area in the vicinity of Bear Cat.

(c) (U) Force development comprised an important and recurring part of the brigade's planning throughout this same period. The realignment and reassignment of units presently in Vietnam and those scheduled to arrive was directed toward more efficient use of military police resources. The programmed force structure is at inclosure 10 and proposed unit locations at inclosure 11.

(d) (U) FM, USARV, assumed responsibility for the US Forces prisoner of war program on 26 September. Effective the same date the brigade was assigned the mission of evacuating PWs captured by US Forces from division collecting points to ARVN PW camps. Procedures were outlined in messages to the 16th and 89th Military Police Groups. These procedures have been refined based on methods used during actual evacuations and a brigade SOI was prepared. To date, brigade units have evacuated 229 PWs, the bulk of those captured during Operation IRVING conducted in the Phu Cat mountains north of Qui Nhon. It is anticipated that future operations will increase support requirements for movement of PWs.

(e) (U) The role of the brigade in confinement was that of monitoring activities at the USARV stockade. The 557th Military Police Company (Guard), the supporting guard company, is a brigade unit subordinate to the 95th Military Police Battalion. The stockade is to be eventually commanded by the Long Binh Post Commander. The Provost Marshal 179th Military Police Detachment will then act as his provost marshal, pending the establishment of a PM position and the assignment of a PM to the post CO's staff. Staff supervision of the stockade is retained by USARV. The Brigade Commander is kept informed of all phases of stockade activity, visits the stockade, and proposes actions concerning its operation to the FM, USARV.

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(f) (C) The 720th Military Police Battalion, commanded by LTC Glen A. Hill, arrived in Vietnam during the brigade's operational period. The battalion consisted of a battalion headquarters and letter companies A, B, and C. Their arrival on 19 October 1966, increased the military police strength in-country by 21 officers, 4 warrant officers, and 567 enlisted men. Presently located at Long Binh, the 720th is scheduled to become operational on 15 November 1966. At that time, the battalion will immediately take over the commitments of the platoon from the 560th Military Police Company at Bien Hoa and the squad of the 148th Military Police Platoon at Xuan Loc. The battalion's mission will be the enforcement of military law and order to include control of traffic and stragglers, circulation of individuals, protection of property, escort of military prisoners, handling of PWs, operation of check points, route security, convoy escort, combat support of II Field Force Victor tactical units, rural pacification and to provide a rapid reaction force upon request.

(g) (U) On 25 September 1966, the 212th Military Police Company (Sentry Dog) became a separate company under this command. The unit presently has 12 detachments operating throughout RVN.

1. A problem of parasites lowering the quality of dog food shipments was substantially reduced through continued inspections by the veterinary units of the 44th Medical Brigade and the 936th Veterinary Detachment.

2. Replacements from CJNUS for sentry dog handlers continue to be diverted to Okinawa, USARPAC Sentry Dog School for 30 days TDY-training prior to arriving in Vietnam.

3. Close coordination between the USARPAC Sentry Dog School, Okinawa and the 212th Military Police Company continued through the reporting period. Plans for a supervisor training course and a refresher training course were initiated during the last quarter. At present, only the refresher training class has been actually held with supervisors' classes scheduled in the near future. Close coordination has resulted in better understanding of the use of dogs in Vietnam and sentry dog and dog handler training in Okinawa has been enhanced with particular emphasis on lessons learned in Vietnam.

4. A requirement for a small lightweight man transportable radio presently exists on each man-dog post. The present AN/PRC 25 is too heavy and interferes with the carrying of a weapon and the control of the sentry dog. A radio with a 3 to 5 mile capability of transmission, composed of light material, and substantially reduced in size is desired. USARV has been requested to provide the smaller PRR-4/PRT-9 radios for utilization on a trial basis.

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SUBJECT: Operational Report For Quarterly Period Ending 31 October 1966, RCS CSFOR (U)

(4) (U) LOGISTICS

(a) Progress continued on preparing the headquarters and billets area to meet desired specifications.

(b) Supply accounts and imprest funds were established with appropriate agencies.

(c) Brigade regulations necessary for logistical operations and reports were published and disseminated to subordinate units.

(d) The preventative maintenance program for the brigade was established and given command emphasis.

(e) Justification for issue of the Comando Armored Vehicle, V-100, was staffed for submission to higher headquarters. Vehicles, if received, will be used to replace the present armor-protected jeeps which presently are being utilized for route, escort and convoy security.

(f) TOE equipment sent as the bulk shipment aboard the vessel Trans York arrived at Saigon Port on 29 October 1966. Delay was caused by boiler problems on the Trans York.

(5) (U) INFORMATION

(a) The information program for the brigade and subordinate units was initiated. Press releases were coordinated with the USARV and MACV Office of Information. Information guidance and policies were disseminated to the command.

(b) The Civic Action Program and reporting procedures were coordinated with subordinate units.

(c) Preparations and coordination for the printing of the monthly brigade newspaper were initiated. The first issue is scheduled for publication on 30 November 1966.

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SUBJECT: Operational Report For Quarterly Period Ending 31 October  
1966, RCS CSFOR - 65 (U)

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## SECTION II

### COMMANDERS OBSERVATIONS AND RECOMMENDATIONS

#### PART I

#### OBSERVATIONS (LESSONS LEARNED) (U)

##### a. PERSONNEL

##### APO NUMBER

Item: Failure to receive APO number prior to deployment.

Discussion: The unit was informed prior to its deployment that it would be furnished an APO number by separate communication. That number was never received prior to deployment, or officially after arrival in-country.

Observations: Providing the APO number prior to deployment would have enabled personnel to provide their families with an appropriate mailing address, in order to have mail waiting for them upon arrival in-country. As a result of the current DA policy, individuals immediately received a great deal of junk mail forwarded from their former stations, but received no letters from their families for over a month.

##### BLANK FORMS

Item: Initial issue of DA publications and Blank Forms.

Discussion: A newly activated unit will encounter delay in the procurement of equipment and experience difficulty in shipping equipment unless an adequate and complete stock of necessary DA publications and blank forms are on hand on the date of activation.

(1) Publications are available at depots located in Baltimore, Maryland, the AG publication center, and St Louis, Missouri.

(2) The sponsoring post should make provision for the timely requisition of required publications prior to the arrival of unit personnel.

(3) These publications and forms are essential to expedite deployment of units to RVN.

Observations: Posts which sponsor units scheduled for deployment to RVN be advised of this requirement and action taken to ~~insure~~ prompt distribution of DA publications and forms.

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### REVOKING/AMENDING ORDERS

Item: Failure of commands to amend or revoke orders and furnish copies to units receiving initial orders.

Discussion: In four instances orders were received assigning EM to the brigade, who failed to report on their reporting dates. After waiting the required five day period, queries were sent to the losing units. In two cases the orders had been revoked, and copies not furnished the initial gaining command. The third case revealed that EM had been recycled in training and orders had not been amended. The fourth case revealed that EM was still at his duty station beyond his departure and reporting date to his new unit. No explanation could be furnished as to why EM was being retained.

Observations: That losing commands are not revoking or amending orders in a timely manner and furnishing copies to agencies that were on distribution of the initial orders.

b. OPERATIONS: None.

c. TRAINING AND ORGANIZATION

### POR/POM

Item: Training requirements.

Discussion: The unit's departure date was advanced after the training program had been initiated. POR/POM subjects, however, had formed the initial phase of the training program and did not suffer by the cutback in training necessitated by an earlier departure date.

Observations: Units to be activated in the future should insure POR/POM and Commander desired subjects are scheduled early in the unit's operational preparations, so as to insure adequate completion should deployment dates be advanced.

d. INTELLIGENCE: None.

e. LOGISTICS: None. ✓

f. OTHER-SIGNAL

### SOI/SSI

Item: Preparation of Signal Operating Instructions (SOI) and Standing Signal Instructions (SSI).

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Discussion: The SOI contains specific instructions for the operation of communications systems and the SSI contains instructions explaining the use of the items included in the SOI. Upon arrival, there is little time available to go into the elaborate preparations required to prepare the SOI and SSI and put them into immediate effect.

Observations: An advance request should be made to higher headquarters for a copy of their SOI and SSI, so that substantial steps can be taken towards completion of at least seventy-five (75) per cent of both documents.

## PART II

### RECOMMENDATIONS (U)

#### a. PERSONNEL

(1) That Department of the Army re-emphasize to major commanders the importance of timely revocation of or amendment to orders, and providing all activities on the original orders with copies of changes.

(2) That installations required to support newly arrived or activated units, include publications stockrooms or depots in their planning activities, to insure that required regulations and forms can be ordered and are on hand.

(3) That all units being deployed be advised of their APO number prior to the unit's departure from COMUS, in order to maintain a very important morale factor.

(4) That action be taken to inform commanders, who are required to fill requisitions, that personnel applied against these requisitions be qualified to perform in the MOS against which applied.

b. OPERATIONS: None.

c. TRAINING AND ORGANIZATION: None.

d. INTELLIGENCE: None.

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SUBJECT: Operational Report For Quarterly Period Ending 31 October  
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e. LOGISTICS: That units deploying to Vietnam not be equipped with unnecessary winter gear such as sleeping bags and overshoes.

3  
41 Incl w/d Incl 1, 2, 3, 5,  
as 7, 8, 9, 10

*Kriwanek*  
ROBERT J KRIWANEK  
COL MPC  
Deputy Commander

DISTRIBUTION:

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- 1 - CINCUSARPAC
- 1 - FILE

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## Predeployment Training (U)

Predeployment training conducted during the period 20 June 1966 to 15 August 1966 at Fort Meade, Maryland, placed emphasis on those subjects required for POM/POR by Department of the Army. Additional subjects were added at the direction of the Brigade Commander. A complete list of subjects taught, including number of hours, is shown below. Asterisks indicate mandatory POM/POR subjects.

<u>SUBJECT</u>	<u>HOURS</u>
a. CBR and Nuclear	2*
b. Perimeter Defense	1*
c. Sentry Duty	1*
d. Sanitation	1*
e. Jungle Survival	
f. Ambush Drills	8*
g. Evasion and Escape	1*
h. Lessons learned	1*
i. Misc Material and Summary	1*
j. Overseas Orientation	2*
k. Qual and Fam w/pistol cal .45	8*
l. Qual and Fam w/rifle M-14	12*
m. Character Guidance	1
n. Physical Training	10½
o. Tent erection	2
p. First Aid	4
q. Communications procedures	4
r. Driver Training	6
s. Loading and Unloading	7
t. Commander's Time	22
u. Operational Training	86
v. Security Orientation	2
w. Code of Conduct	1
x. Arty Fire and Adjustment	2
y. Operational Readiness Test	48**
z. Qual and Fam w/RL 3.5 in	6
aa. Qual and Fam w/MG M-60	12
bb. Qual and Fam w/GL M-79 (40 mm)	6

\*\* This test was developed to test personnel reactions to situations which might arise in Vietnam.

ENCL 4

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### Training Conducted During Movement (U)

(U) Training conducted aboard the USNS USSHUR during the movement to RVN consisted of daily physical training and officer/senior NCO discussion periods as indicated below:

- a. Infiltration, Partisan and Guerrilla Warfare.
- b. Casualty Reporting
- c. TAEERS
- d. Administration of Military Justice and Discipline
- e. Psychological Warfare
- f. Military symbols
- g. Estimate of the Situation
- h. Operation Orders and Reports
- i. Conference Data
- j. Confinement of Military Prisoners
- k. CBR/Riot Control Agents
- l. Traffic Control
- m. Intelligence Dissemination and Use
- n. Public Information
- o. PW Operations
- p. Physical Security
- q. Serious Incident Reports

\* Both officers and enlisted received instructions on the M-16 rifle, the M-60 machine gun from units of the 2d Squadron, 11th ACR.

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INCL 6

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Present and Proposed Unit Location and Mission (U)

25

(C) Detailed study of current and planned MP unit strength and mission indicates that the current troop dispositions were no longer the most efficient. Proposed locations and missions of present programmed units are shown below:

<u>UNIT</u>	<u>LOCATION</u>	<u>MISSION</u>
16th MP GP Nha Trang		
93d MP Bn	Qui Nhon	
66th MP Co (GD) D/58 Inf (GD) (/) (one plt from D/51 Inf will be attached if required)	Qui Nhon Qui Nhon	Physical security (Qui Nhon Support Command, includes vessels, depots, beaches, pipeline, pump station and ASP)
127th MP Co	Qui Nhon	Enforcement of military law, orders and regulations to include traffic control and patrolling on Hwy #1 (Relieves Co C, 504th MP Bn)
97th MP Bn	Cam Ranh Bay	
630th MP Co (Esc GD) (MTOE submitted to provide a law and order capability)	Cam Ranh Bay	Physical security (Cam Ranh Bay Support Command) and the enforcement of military law orders, and regulations. Includes Dong Ba Thin area.
118th MP Co	Nha Trang (Co HQ, 1st plt) Phan Rang (2d Plt(-)) Da Lat (4th Sqd, 2d Plt) Tuy Hoa (3d Plt (-)) Ban Me Thout (4th Sqd, 3d Plt)	Enforcement of military law orders and regulations to include protection of property. This releases elements of A&B Cos, 504th MP Bn. (When the 630th MP Co is reorganized it will share the missions now assigned to the 118th MP Co)

Regarded unclassified to For Official  
Use Only, 60 days after arrival of last  
unit in-country.

INCL II

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UNIT	LOCATION	MISSION
D/52 Inf (GD) D/51 Inf (GD) (-) (one plt will be attached to D/58 Inf if required)	Cam Ranh Bay Cam Ranh Bay	Port and vessel security to include depots.
C/54 Inf	Tuy Hoa (Co HQ & 1st Plt) Phan Rang (2d Plt) Nha Trang (3d Plt)	Security of air fields, depots and port operations.
504th MP Bn, HHD	Bn HQ will displace to Pleiku from Qui Nhon by Jun 67.	Enforcement of military law, orders and regulations. Emphasis on route security, PW evacuation, combat support to units of FFVI, rural pacification and a rapid reaction force for combating VC road tax collections.
A Co	Company will displace to Pleiku from Nha Trang, Dong Ba Thin, Phan Rang, and Tuy Hoa by Jun 67	
C Co	Qui Nhon (Co HQ) An Khe (Det)	
177th MP Det (PM)	Qui Nhon	Operate PM office north of latitude 13 degrees 30' N (Subject to change)
178th MP Det (PM)	Cam Ranh Bay	Operate PM office south of latitude 13 degrees 30' N (Subject to change)
89th MP GP Saigon (Long Binh)		
92d MP Bn	Saigon	
188th MP Co	Saigon	Port and vessel security in support of 4th TC (Tml). Includes Saigon Port, Nha Be, New Port, Cat Lai, Cogido and Vung Tau and vessel security while in transit.
300th MP Co (Phy Sec)	Saigon	
C/52 Inf (GD)	Saigon	
C/87 Inf (GD)	Saigon	
615th MP Co, 3d Plt	Saigon	
____ MP Co (Phy Sec)	Vung Tau	Port and vessel security (upon activation will relieve the 560th MP Co of intranait vessel security)

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## UNIT

## LOCATION

## MISSION

95th MP Bn	Saigon (Long Binh)	
560th MP Co	Co HQ will displace to Vung Tau from Can Tho and the 2d plt will displace to Vung Tau from Bien Hoa. Vung Tau (1st Plt) Can Tho (3d Plt(-)) Soc Trang (4th Sqd, 3d plt)	Enforcement of military law, orders, and regulations. Will provide intransit vessel security until the unnumbered MP Co (Phy Sec) is activated at Vung Tau.
148th MP Plt	Saigon	USARV HQ security (Will be reduced to normal strength & relieved of Xuan Loc & convoy security missions)
91st MP Det (Conf)	Long Binh (attached to Long Binh Post)	Administration of stockade
557th MP Co (GD)	Long Binh	Stockade guard
249th QM Det (Mass)	Long Binh	Stockade support
D/57 Inf (GD)	Long Binh	Depot & area security
716th MP Bn (w/3 lettered Companies)	Saigon	Enforcement of military law, orders and regulations. Static security at installations and billets within HAC area of responsibility (under opcon of HAC). The 527th MP Co (Phy Sec) has been relieved of Hwy 1A patrol.
527th MP Co (Phy Sec) 615th MP Co (- 3d Plt) (to be detached and assigned to the 720th MP Bn)		
720th MP Bn (w/3 lettered Companies)	Long Binh (with Det in Bien Hoa and Xuan Loc)	Operational 15 Nov 66. Enforcement of military law, orders, and regulations. Emphasis on route security, convoy escort, PW evac, combat support to units of FFVII, rural pacification and a rapid reaction force for combating VC road tax collections.
90th MP Det (PM)	Saigon	Operate 11 Det HAC
179th MP Det (PM)	Bien Hoa/Long Binh	Operate 4 Det covering III CTZ except HAC & Saigon Garr complex.

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18th MP Bde Units

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HHD, 18th MP Bde

Saigon

212th MP Co (SD)

The unit has detachments widely dispersed throughout RVN as indicated below.

DET	LOCATION	POSTS MANDED	SUPPORTED FACILITY
1. HQ	Saigon		
2. A	Pleiku	6	Camp Holloway, Storage Areas
3. B	Qui Nhon	6	Qui Nhon Spt Cmd, Depot & ASP
4. O	An Khe	6	1st Cav Div, Depot & ASP
5. R	Nha Trang	3	5th SF, Depot
6. P	Long Binh	5	3d Ord Bn, ASP
7. C	Ban Me Thout	4	Installation, POL, ASP, and airfield
8. J	Da Lat	1	362d Sig Co, TROPO Site
9. T	Phan Rang	3	Phan Rang Spt Cmd, POL & ASP
10. S	Can Tho	3	Installation, airfield
11. L	Soc Trang	5	Installation, POL, ASP and airfield
12. M	Vinh Long	3	Installation, airfield
13. F	Vung Tau	7	Vung Tau Spt Cmd, ASP

148th MP Det (Dismounted Patrol)

Assigned to the 212th MP Co (SD).

Its personnel and dogs are integrated into the force structure of the 212th and no differentiation between units exists.

514th MP Plt (PW Proc) Saigon

Assigned to the 18th MP

Brigade and is presently at zero strength.

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AVRCS-JM (15 Nov 66) 1st Ind  
SUBJECT: Operational Report-Lessons Learned for the Period Ending  
31 October 1966 (ROR CRRCL-66)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96307 8 DEC 1966

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-OT  
APO 96398

1. (B) The Operational Report-Lessons Learned submitted by the  
18th Military Police Brigade for the quarter ending 31 October 1966  
is forwarded herewith.

2. (C) This headquarters has reviewed the report and adds the  
following comments:

a. Reference Section I, Paragraph d(1)(c), Page 11: The  
MTOE has been received and is being staffed in this headquarters.

b. Reference Section I, Paragraph d(3)(g)4, Page 14: In  
accordance with priorities for issue and forecasted deliveries, the  
18th Military Police Brigade is programmed to receive 186 each AN/PRR  
-9/PRT-4 radios at the end of the Fiscal Year 1967.

c. Reference Section I, Paragraph d(4)(e), Page 15: An  
Expedite Non-standard Urgent Requirement for Equipment (ENSURE) for  
the Command Armored Vehicle, V-100 is being prepared.

d. Reference Section II, Part I, Paragraph a (APO NUMBER);  
Section II, Part II, Paragraph a(3): Current DA policy requires that  
APO numbers be withheld until unit departs from CONUS.

e. Reference Section II, Part II, Paragraph e:

(1) CONARO UNCLAS message 69875 DTG 212108Z October 1966,  
Subject: Deployment of Overshoes, informed USAHV that the issue of  
overshoes to personnel deploying to RVN will be discontinued immediately.

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SEPARATED FROM BASIC ENCLOSURE

01-06-4226

03-S-08 2915

04-S-08 3311

ARV665 4184 2700378

HQ USARPAC  
S-06-7853

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AVHDC-XX (15 Nov 66)

DEC 1966

SUBJECT: Operational Report-Lessons Learned for the Period Ending  
31 October 1966 (ECS CAPOR-65)

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(2) COMAFC FOUR message 67945 dated 232112Z September 1966 informed USAFV that units deploying to RVN Corps Tactical Zone (CTZ) III or IV will not deploy with sleeping bags. Units deploying to RVN CTZ I or II or whose area of assignment is unknown will deploy with sleeping bags.

FOR THE COMMANDER:

11 Incl  
nc



R. J. THORNTON  
1st Lt. AGC  
Asst Adjutant General

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SEPARATED FROM BASIC INCLOSURE

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85-6-40 3

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GPOP-OT (15 Nov 66) 2d Ind (U)  
SUBJECT: Operational Report-Lessons Learned for the Period Ending  
31 October 1966 (RCS CSFOR-65)

HQ, US ARMY, PACIFIC, APO San Francisco 96558

17 JAN 1967

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D. C. 20310

1. This headquarters concurs in the basic report as indorsed.
2. Reference paragraph 4d, page 13 of basic report: The first sentence would more properly reflect the true position of the U. S. with respect to PWs in RVN if it were changed as follows: "PM USARV assumed responsibility for the administration and operational supervision of the U. S. Prisoner of War program under existing national policy in Vietnam on 26 September 1966."

FOR THE COMMANDER IN CHIEF:

*G. L. McMullin*  
G. L. McMULLIN  
CPT, AGC  
Asst AG

11 Incl  
nc

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SEPARATED FROM CLASSIFIED  
INCLOSURE(S) SECRET COMPONENTS.

26  
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05-3-66

1967